



WELLS FARGO REAL ESTATE SECURITIES CONFERENCE

#### INTRODUCTION

Piedmont Office Realty Trust, Inc. (also referred to herein as "Piedmont" or the "Company") (NYSE: PDM) is an owner, manager, developer and operator of high-quality, Class A office properties in select sub-markets located primarily within eight major eastern U.S. office markets. The Company's geographically-diversified portfolio is comprised of almost \$5 billion in gross assets and approximately 17 million square feet. The Company is a fully-integrated, self-managed real estate investment trust (REIT) with local management offices in each of its major markets and is investment-grade rated by Standard & Poor's (BBB) and Moody's (Baa2).

We use market data and industry forecasts and projections throughout this presentation which have been obtained from publicly available industry publications. These sources are believed to be reliable, but the accuracy and completeness of the information are not guaranteed. Certain statements contained in this presentation constitute forward-looking statements which we intend to be covered by the safe-harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, as applicable. Such information is subject to certain risks and uncertainties, as well as known and unknown risks, which could cause actual results to differ materially from those projected or anticipated. Therefore, such statements are not intended to be a guarantee of our performance in future periods. Such forward-looking statements can generally be identified by our use of forward-looking terminology such as "may," "will," "expect," "intend," "anticipate," "believe," "continue" or similar words or phrases that are predictions of future events or trends and which do not relate solely to historical matters. Some examples of risk factors that could cause our actual results and expectations to differ materially from those described in our forward-looking statements are detailed in our most recent Annual Report on Form 10-K and other documents we file with the Securities and Exchange Commission ("SEC"). Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation.

Unless the context indicates otherwise, the term "properties" as used in this document and the statistical information presented in this document regarding our properties includes our wholly-owned office properties and our office properties owned through consolidated joint ventures.

The information and non-GAAP financial terms contained in this presentation do not contain all of the information and definitions that may be important to you and should be read in conjunction with our Annual Report on Form 10-K for the year ended December 31, 2017, and our quarterly reports on Form 10-Q for the periods ended March 31, 2017, June 30, 2017, and September 30, 2017 and our other filings with the SEC. Other information important to you may also be found in documents that we furnish to the SEC, such as our Quarterly Supplemental Information dated as of December 31, 2017. Such documents are available at www.sec.gov and under the heading Investor Relations on our website at www.piedmontreit.com.

Unless otherwise noted, all financial and statistical information contained in this presentation is as of December 31, 2017, adjusted on a pro forma basis for the disposition of 14 properties and the subsequent repayment of debt in January 2018.

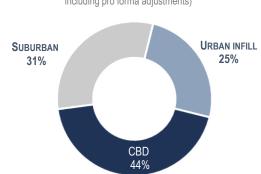
# PIEDMONT OVERVIEW

AS OF 12/31/2017 (INCLUDING PRO FORMA ADJUSTMENTS)					
PDM					
\$2.5					
21.5%					
\$4.5					
Baa2/BBB					
\$1.3					
Approximately 30%					
Under 5x					
\$0.84 / 4.6%					

PORTFOLIO OVERVIEW	AS OF 12/31/2017 (INCLUDING PRO FORMA ADJUSTMENTS)
Square Feet (millions)	16.5
Number of Properties	53
% Leased	91.8%
Weighted Average Lease Term	6.6 years
Annualized Lease Revenue (millions)	\$507.1
% of ALR from Credit Tenants <sup>1</sup>	64%
Asset Quality (Green Street Office Sector Update, 12/6/2017)	A-
Median Building Age	18.5 years
% of ALR Energy-Star Rated	86%

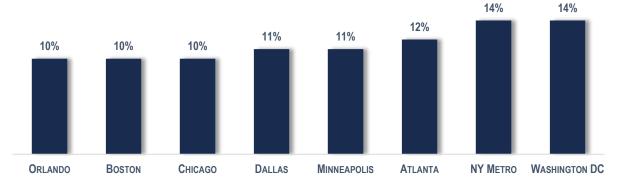
#### **Portfolio Location**

(as % of ALR as of 12/31/2017, including pro forma adjustments)



#### **Core Markets**

(as % of ALR as of 12/31/2017, including pro forma adjustments)



# WHO IS PIEDMONT?



ARLINGTON GATEWAY Arlington, VA



ONE BRATTLE SQUARE Cambridge, MA

# DIFFERENTIATED PORTFOLIO

DISCIPLINED CAPITAL ALLOCATOR

FINANCIAL STRENGTH AND FLEXIBILITY

PROACTIVE OPERATIONAL MANAGEMENT

Paths to Growth

SUPERIOR VALUE PROPOSITION



## DIFFERENTIATED PORTFOLIO

#### PORTFOLIO CONCENTRATED WITHIN EIGHT OF THE NATION'S LARGEST EASTERN MARKETS

#### Why These Markets:

- Historical and projected rental rate growth
- Barriers to entry
- Heavy amenity base
- Proximity to transportation hubs
- Ideal for large, corporate users
- Ample size and scale for liquidity
- Fragmented/limited REIT ownership
- Favorable business environment / supportive local government

#### **ALR by Target Market** Over 90% of ALR in top 8 Markets



### **Atlanta**

Northwest, Central Perimeter

# Washington, DC

District, R-B Corridor

## **Boston**

Cambridge, Burlington/Route 128

# **Minneapolis**

CBD, West/SW

# Chicago

**CBD** 

# **New York**

**Financial District** 

#### **Dallas**

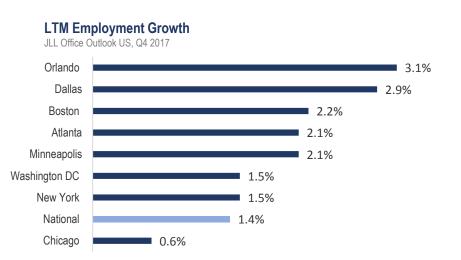
Las Colinas, Uptown, Preston Center

# **Orlando**

CBD, Lake Mary

# Differentiated Portfolio

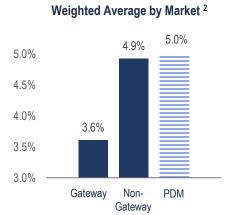
#### PIEDMONT'S MARKETS OFFER ATTRACTIVE FUNDAMENTALS AND FAVORABLE OUTLOOK





#### 2018-2022 Employment Growth

Green Street Advisors, January 2018





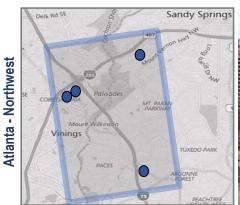
#### Number of Fortune 1000 Headquarters per 1 million of Population

Geolounge 2016 Fortune 1000 Information, US Census Bureau 2016 Population Estimates



# DISCIPLINED CAPITAL ALLOCATOR

#### ACQUISITION ACTIVITY SINCE IPO - DOMINANT POSITIONS WITHIN TARGET SUBMARKETS



Invested (# buildings, \$MM)<sup>3</sup> Discount to Replacement Cost 4 Submarket Vacancy 5

'15-'17 Submarket CI A Rent Growth 6

'18-'19 Submarket CI A Rent Growth 6



4 bldgs, \$192 million

43%

15.3%

18.9%

5.1%



Orlando - CBD

Invested (# buildings, \$MM) 3 Discount to Replacement Cost 4 Submarket Vacancy 5

'15-'17 Submarket CI A Rent Growth 6

'18-'19 Submarket Cl A Rent Growth 6 2.7%

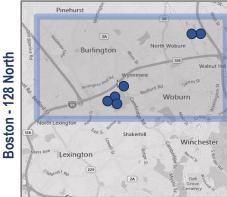


4 bldgs, \$366 million

28%

9.4%

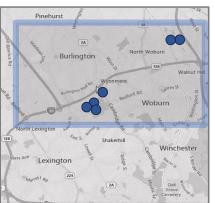
19.8%



Invested (# buildings, \$MM) 3 Discount to Replacement Cost 4 Submarket Vacancy <sup>5</sup>

'15-'17 Submarket CI A Rent Growth <sup>6</sup>

'18-'19 Submarket CI A Rent Growth 6



6 bldgs, \$280 million

3 bldgs, \$114 million

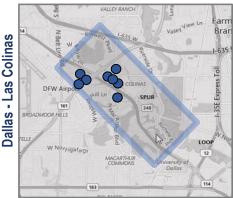
37%

14.3%

25% 10.4%

11.2%

0.2%



Invested (# buildings, \$MM) <sup>3</sup> Discount to Replacement Cost 4 Submarket Vacancy 5

'15-'17 Submarket Cl A Rent Growth 6 2.8%

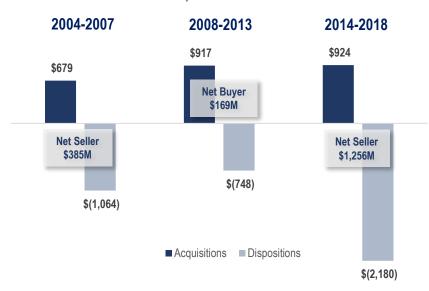
'18-'19 Submarket Cl A Rent Growth 6 0.3%



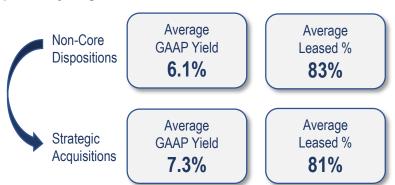
5 WALL STREET, BURLINGTON, MA

# DISCIPLINED CAPITAL ALLOCATOR

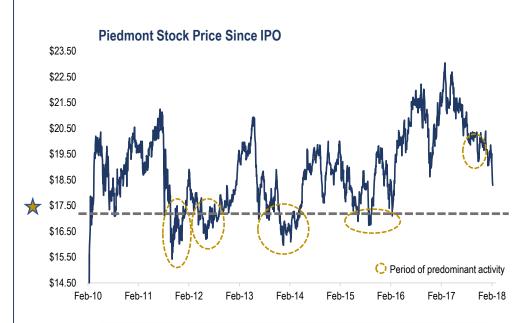
# SINCE 2014, PIEDMONT HAS SOLD \$2.2 BILLION OF NON-CORE HOLDINGS, EXITING MULTIPLE MARKETS



#### **Capital Recycling Since 2014**



# PIEDMONT HAS CREATED VALUE THROUGH THE OPPORTUNISTIC ACQUISITION OF ~\$550M OF ITS STOCK



Average Stock Buyback Price of \$17.42 per Share
~31M Total Shares Repurchased

As of 12/31/2017

"Management has smartly bought back stock (with sales proceeds) multiple times this cycle..."

GreenStreet Advisors, PDM Company Snapshot August 23, 2017

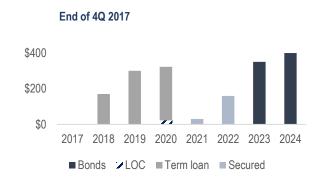
## FINANCIAL STRENGTH AND FLEXIBILITY

#### Well-Laddered Maturity Schedule with Access to Debt and Equity Markets



500 WEST MONROE Chicago, IL

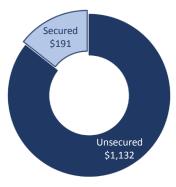
#### **Debt Maturity Schedule - Using Sale Proceeds to Reduce Debt**





# **Debt Composition**

Pro Forma



#### Ratings

As of 12/31/2017

Moody's Baa2

S&P BBB

#### **Metrics**

Pro Forma

Net Debt /
Gross Assets
~30%

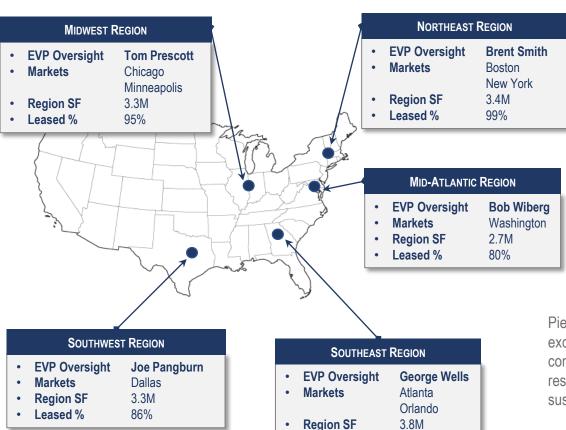
Net Debt /
Core EBITDA
Under 5x

Fixed Charge Coverage Ratio **Over 5x**  Weighted Avg Interest Rate ~3.7%



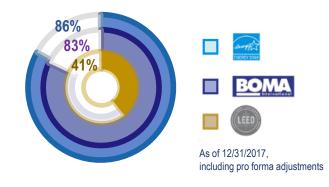
# PROACTIVE OPERATIONAL MANAGEMENT

#### PIEDMONT MAINTAINS FIVE REGIONAL OFFICE LOCATIONS TO OPTIMIZE EFFICIENCY AND TENANT-CENTRIC FOCUS



Leased %

96%



Piedmont leverages industry partnerships including BOMA, ENERGY STAR, and U.S. Green Building Council, to advance the energy and sustainability performance of its assets.

Piedmont values operational excellence and is committed to continual improvement in resource efficiency and sustainability.

During 2017, Piedmont's energy-saving initiatives resulted in savings of over 5.7 million kWh.



including pro forma adjustments

As of 12/31/2017.

# PATHS TO GROWTH

#### **ORGANIC NOI GROWTH POTENTIAL**



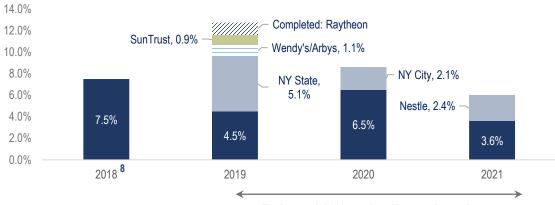
3100 CLARENDON BOULEVARD Arlington, VA



5 & 15 WAYSIDE Burlington, MA

#### Capitalizing on Future Expirations (% of ALR 7)

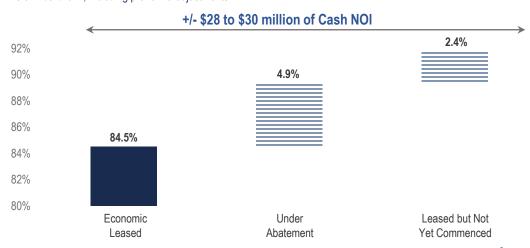
As of 12/31/2017, including pro forma adjustments



Estimated 10% cash rollup on large leases

#### **Realizing Contractual Cash Flow**

As of 12/31/2017, including pro forma adjustments



### PATHS TO GROWTH

#### **SELECTIVE DEVELOPMENT TO EXPAND POSITIONS**

As of 12/31/2017

#### Strategically-Located Land Holdings for Future Development (minimum 70% pre-lease); All Land Holdings are Adjacent to Existing Core Locations



1,000,000 SF Lake Mary, FL Adjacent to 400 & 500 TownPark

Land Basis: \$6.2M Submarket Class A Direct Vacancy: 6.3% (Lake Mary)



**250,000 SF**Atlanta, GA
Adjacent to Glenridge Highlands One & Two

Land Basis: \$1.9M Submarket Class A Direct Vacancy: 14.1% (Central Perimeter)



Atlanta, GA
Adjacent to The Medici
Land Basis: \$2.7M

Submarket Class A Direct Vacancy: 13.8% (West Buckhead)



500,000 SF

Irving, TX Adjacent to 6011, 6021 & 6031 Connection Drive

Land Basis: \$2.8M Submarket Class A Direct Vacancy: 14.2% (Las Colinas)



400,000 SF

Irving, TX Adjacent to 750 West John Carpenter Freeway

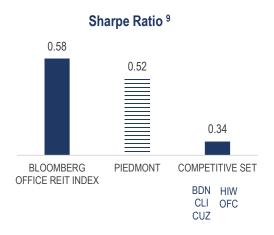
Land Basis: \$1.0M Submarket Class A Direct Vacancy: 14.2% (Las Colinas)

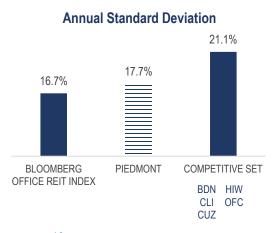


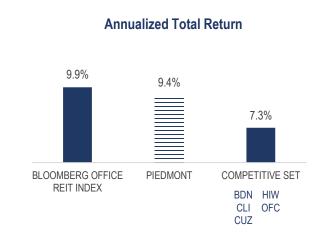
# SUPERIOR VALUE PROPOSITION

#### **ATTRACTIVE RISK-ADJUSTED RETURNS**

PIEDMONT INCEPTION THROUGH JANUARY 31, 2018

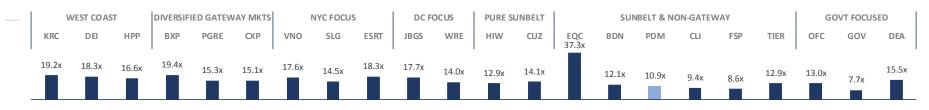






## UNDERVALUED WITHIN THE OFFICE REIT SECTOR 10

#### Price/2018 FFO- by Market Focus



#### Price/2018 AFFO- by Market Focus

WEST COAST DIVERSIFIED GATEWAY MKTS					NYC FOCUS			DC FOCUS		PURE SUNBELT		SUNBELT & NON-GATEWAY						GOVT FOCUSED			
KRC	DEI	HPP	ВХР	PGRE	CXP	VNO	SLG	ESRT	JBGS	WRE	HIW	CUZ	EQC 71.8x	BDN	PDM	CLI	FSP	TIER	OFC	GOV	DEA
28.4x	22.8x	27.1x	25.8x	22.7x	21.5x	23.8x	20.9x	23.0x	37.6x	17.1x	19.6x	19.5x	71.8x	16.4x	15.5x	17.8x	14.2x	34.8x	17.1x	11.3x	18.8x

### APPENDIX - FOOTNOTES

- 1 Includes Annualized Lease Revenue attributable to tenants with an investment grade credit rating and tenants that do not have a credit rating but have well-established businesses, such as Independence Blue Cross, Towers Watson, Brother International, and RaceTrac Petroleum.
- Weighted averages are calculated by applying Green Street Advisor's estimated asset value concentration in each geographic market to the 2018-2022 projected employment growth for each market. Companies included in the Gateway average include BXP, DEI, ESRT, KRC, PGRE, SLG, VNO, and WRE. Companies included in the Non-gateway average include BDN, CLI, CUZ, EQC, HIW, and OFC.
- 3 Represents the number of buildings acquired in the submarket since IPO.
- 4 Aggregated basis for acquired buildings since IPO as compared to the Company's estimate of aggregated replacement cost. Orlando includes 501 W. Church Street, an acquisition for which Piedmont entered into a binding contract on February 19, 2018.
- 5 Submarket vacancy rate for 2018 per CoStar Submarket Analysis, 2/9/2018.
- 6 Cumulative submarket Class A rent growth for 2015-2017 and 2018-2019 per CoStar Submarket Analysis, 2/9/2018.
- Annualized rental income associated with newly executed leases for currently occupied space is incorporated herein only at the expiration date for the current lease. Annualized rental income associated with such new leases is removed from the expiry year of the current lease and added to the expiry year of the new lease.
- 8 Includes leases with an expiration date of December 31, 2017, comprised of 65,000 square feet and Annualized Lease Revenue of \$1.7 million.
- 9 Sharpe Ratio is the average return earned in excess of the risk-free rate per unit of volatility. The relevant performance period is from February 10, 2010 (Piedmont's IPO) through January 31, 2018.
- 10 Source: SNL, updated 2.23.2018